## CONTENTS

ABOUT Q-PARK	5
I Review of business	6
l Profile	9
I Quality in parking	10
Notable projects in 2018	12
STRATEGY	19
I Sustainable development goals	20
I GHG Reporting	22
How we create value	23
l Materiality analysis	24
Redefined CSR strategy	27
l Risk management	30
RESULTS	36
I Performance highlights	36
Value Creation	39
I Value Capturing	49
I Value Sharing	62
I Value Retention	70
OTHER INFORMATION	79
I Governance, policies, and codes	80
I What we can do better	81
I Future outlook	82
OVERVIEWS	83
I General information	83
I Stakeholders	88
GLOSSARY	92

## Smart contracts

We capture value for public and private landlords by offering a range of contract types and value propositions. We operate parking facilities that we own, have in concession, lease or under a management contract.

## Results

Of the 3,425 owned, in concession, long-lease, short-lease and management contracts:

- 770 (22.5%) owned, concession or long-lease
- 2,120 (61.9%) short-lease
- 535 (15.6%) management

## Strategic locations

We capture value for all our stakeholders through our portfolio of purpose-built and off-street parking facilities at strategic locations: in or near multifunctional inner-city areas, at public transport interchanges, and at hospitals.

In cities where we operate a certain number of car parks, we become a highly efficient parking operator and profound mobility partner. We can then engage in meaningful dialogue with other parking and mobility partners, including:

providers of parking route information systems;

urban planners regarding capacity of parking spaces needed and routing traffic;

Figure 15: Offering a range of smart contracts - ownership, concession, lease or management



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